Vision
Expanding the places and ways we serve older adults.

Mission
The mission of Goodwin House Incorporated is to support, honor, and uplift the lives of older adults and the people who care for them through a faith-based, nonprofit organization affiliated with the Episcopal Church.

Organizational Values

SERVICE
The call to service is the foundation of our mission.

INTEGRITY
We value the trust of others and by our actions endeavor to be worthy of that trust.

COMMUNITY
We seek to create and sustain strong and caring communities where those who live, work and visit will find places of welcome and belonging.

INDIVIDUALITY
We believe that each person is of sacred worth. We celebrate the uniqueness and diversity of the members of our community.

EXCELLENCE
What we do, we will do well. We strive for excellence in capability and execution.

LEADERSHIP & LEARNING
We seek to learn so that we can lead.

HERITAGE
We honor and remember the wisdom, charity and dedication of those who created this organization, and seek to serve with the purpose and faith they intended.

GROWTH
We commit to broaden and extend our charitable purpose and mission through thoughtful and prudent growth.

Mission
The purpose of Goodwin House Foundation is to strengthen the mission of Goodwin House Incorporated by providing it with financial support. The Foundation conducts fundraising activities and holds endowment funds. Through a confidential financial assistance program, it seeks to provide financial security to residents who reside in or are seeking admission to the Goodwin House communities. The Foundation also brings attention to the needs and issues facing the elderly and grants funding for other activities that are consistent with the mission of Goodwin House Incorporated.
# Table of Contents

- **Vision, Mission, and Values** ........................................ inside cover
- **Goodwin House Leadership** ........................................... 2 – 4
- **Goodwin House Communities** ....................................... 5 – 7
- **Employees of the Year 2010** ......................................... 8
- **Community Accountability** ............................................. 9 – 13
- **Goodwin House Foundation** .......................................... 14
- **Goodwin House Foundation Programs** ............................ 15 – 19
- **Goodwin House Financials** ............................................ 20 – 21
- **Foundation Donors** ..................................................... 22 – 30
- **Commemorative Gifts** .................................................. 31 – 40
Welcome!

Dear Friends of Goodwin House,

The theme for our 2010 Annual Report is Collaboration. This is an apt theme for the portion of our organizational journey completed this past year.

Those of us privileged to bring governance and executive leadership to Goodwin House know there is great wisdom in the practice of collaboration, expressed in the following themes:

- It’s amazing what you can accomplish if you don’t care who gets the glory.
- Collaboration encourages us to bring our best selves to the table, knowing that what we create together will be better than any of us could do alone.

Partnerships and collaboration led us to many good places this past year. Among them:

- After six years of planning and building, the $135 million expansion of the Goodwin House Bailey’s Crossroads campus was completed on time and on budget. The January 15, 2010, opening of The Pointe was a grand day, as was the May 6th Grand Opening Ceremony celebrating Board leaders, business and community partners, residents and prospective residents, and staff who worked tirelessly and effectively toward a shared goal.

- New medical leadership for our Goodwin House Hospice and a new palliative care affiliation led to a doubling of persons served by Hospice, expansion of end of life education, and a deficiency-free Hospice Medicare certification survey.

- The Goodwin House Clinical Pastoral Education Program achieved five year re-accreditation with perfect scores, while expanding the places to which we provide training and the number of persons trained.

- Solid financial performance throughout the organization was achieved despite a still turbulent economy.

- Residents banded together in new and creative ways, expanding their community outreach and altruism across the region and world, nudging us forward to increasingly sustainable practices and environmental stewardship, celebrating the visual and dramatic arts, and creating true communities where those who live, work, and visit find places of welcome and belonging.

The reality is that everything good in this great organization is accomplished through collaboration and shared leadership. It’s fun to be part of a great team. Thank you for being part of our story.

With best wishes,
Board Members

The volunteers who serve on the GHI Board of Trustees and the GHF Board of Directors set the tone for Goodwin House. Caring about residents, staff members, and the people who live in the Goodwin House communities is at the heart of the missions of both Boards. In FY2010, all members of both Boards made financial contributions to the Goodwin House Foundation in addition to volunteering more than 1,500 hours of their time on behalf of Goodwin House. In this report, we recognize and honor Goodwin House Board members for their dedicated service.

GOODWIN HOUSE INCORPORATED
Board of Trustees – 2010
Robert L. Whittle, II, Chair
S. Wesley Teague, III, Vice Chair
Melinda Baskin Hudson, Secretary
Mary Lewis Hix, Treasurer
Betty Arbuckle
Donald R. “Chip” Calloway, Jr.
Deborah K. Forbes
Dr. Janet S. Hansen
J. Robert McAllister, III
Howard I. Melton, Jr.
Eliza Saunders
H.B.W. “Bernie” Schroeder
Charles H. “Buzz” Smith
The Rev. Canon Rosemari Sullivan
Dr. Robert Wallace
Martha Wilcox

The Reverend Dr. Anne Gavin Ritchie, Ex-officio

GOODWIN HOUSE FOUNDATION
Board of Directors – 2010
Gant Redmon, Chair
Judy M. Bryan, Vice Chair
Richard K. Juergens, Jr., Secretary
Donald F. Simpson, Sr., Treasurer

David C. Canfield
K. Clark Childers
The Right Reverend A. Theodore Eastman
John H. Komorske
Pamela S. Kurstedt
Howard I. Melton, Jr.
Mary M. Myers
Joan M. Renner
The Right Reverend Philip A. Smith
Joan F. Vogel
Thomas C. West
Robert L. Whittle, II

Hyde Tucker, Director Emeritus

Other Community Members who Served on GHI Board Committees
David L. Johnson, Joint Audit Committee

Other Community Members who Served on GHF Board Committees
Kimberly A. Fiske, GHF Development Committee
Working together to build a solid foundation for Goodwin House, the Executive Leadership Team (ELT) ensures that all employees strive to meet the Goodwin House mission “to support, honor and uplift the lives of older adults and the people who care for them…” The seven ELT members include: the President and CEO; the Chief Financial Officer; the Executive Directors of the Goodwin House Foundation, Goodwin House Alexandria, and Goodwin House Bailey’s Crossroads; and the Corporate Directors of Marketing and Human Resources.

GOODWIN HOUSE INCORPORATED

Kathleen S. Anderson  
President and CEO

Harry W. Baldwin  
Executive Director  
Goodwin House Alexandria

Richard T. Carter  
Chief Financial Officer

Fran B. Casey  
Corporate Director of Human Resources

Linda L. Lateana  
Executive Director  
Goodwin House Bailey’s Crossroads

Colleen Ryan Mallon  
Corporate Director of Marketing

GOODWIN HOUSE FOUNDATION

Jeanne G. Jacob  
Executive Director
Collaboration was selected as the theme of the 2010 Goodwin House Annual Report and the 2010 Goodwin House Calendar as it accurately reflects the entire spirit of Goodwin House. Collaboration is evidenced in hundreds of ways every day at Goodwin House. A few examples –

- 150 persons chose to make Goodwin House their home in 2010. Hundreds of residents – through the Marketing, Welcome and Hospitality Committees, the Ambassador Program, and individually – opened their homes and hearts to welcome their new neighbors.

- Collaboration was the guiding force when the “Snowmageddons” hit Northern Virginia in the winter of 2010. More than 200 Goodwin House staff members came to work prepared to stay as long as necessary so that resident service wouldn’t miss a beat. Residents, in turn, opened their apartments to provide places for staff to sleep for a few hours. After the snow finally ended, staff helped plow out the parking lots including those of a neighboring church so it could hold services the following Sunday.

- Spring brought warm weather and collaboration of residents and staff was evidenced as they worked together restoring the grounds, beautifying garden areas, and holding outdoor events to celebrate the coming of spring and summer.

- On Veteran’s Day, residents embraced this autumn celebration by bringing together local military dignitaries, the Alexandria Police Color Guard, and many visitors for a special tribute to fellow residents who served our country through military service. Autumn was also a time for residents to enjoy the expansive views of fall foliage from both of our communities.

Collaboration was exemplified in many ways throughout the year as residents and staff worked closely together. We invite you to visit Goodwin House to discover how you may participate in, benefit from, or contribute to our collaborative efforts to build vibrant communities of active living.
Expanding the places and ways we serve older adults is very much on the minds and “drawing board” of those who work at Goodwin House Alexandria (GHA). Working together – collaboration – is a consistent mantra for us, whether it is residents, staff, or residents and staff working together. Collaboration is the key to our success.

An example of an innovative and creative program created, funded, and organized through collaboration is the Quality of Life Program launched by GHA residents John and Glenys Dyer to fund collaborative programs that enhance the quality of life at Goodwin House (see page 17).

Recently, GHA collaborated with our liability insurance company on a risk management audit, which resulted in commendations on GHA’s security program. GHA is using technology to manage security with keyless locks on resident apartments, computer auditing in real time of entrances and exits and security control of our loading dock. These security measures have made Goodwin House more secure, and a model for other retirement communities.

To be a leader in eco-friendly efforts is a top priority of the Goodwin House residents and management. GHA’s Go-Green program teams with business partners, residents, and Goodwin House staff to advance environmentally friendly programs to GHA.

Collaboration is alive and well at Goodwin House Alexandria and will continue to serve us well into the future.
What a year 2010 was at Goodwin House Bailey’s Crossroads! We opened our new 15-story residential tower, The Pointe, in January, three months ahead of schedule and on budget. Next, we completed the renovations and additions to the public spaces of our existing residential tower, The Crossroads, and then restored our beloved Knoll Garden. Finally, we celebrated the end of our three-phase, multi-year construction project with a grand opening in May.

As we were doing all of this, we had deficiency-free surveys in Health Care and Hospice, and we retained a Five Star rating for our Health Care Center. In addition, we successfully completed a five-year re-accreditation for our Clinical Pastoral Education program.

How did we do all of this? We accomplished all of this through the collaboration of our resilient and patient residents, our dedicated and talented staff, and our committed and active Board Members. Through the collaboration of everyone, we created and sustained a strong and caring community where those who live, work, and visit find places of welcome and belonging.

Goodwin House Bailey's Crossroads is now larger and livelier, but it is still a caring and compassionate community. As always, it is warm and welcoming, a product of true collaboration.
Employees of the Year—2010

Goodwin House Alexandria—Asmeret Yohannes

Asmeret Yohannes was born in Eritrea on the Horn of Africa. She moved to the United States in 1992, and has been a valued member of the Goodwin House Alexandria Dining Services Department since 1997. Asmeret takes pride in her work and excels in her responsibilities. For the past two years, Asmeret has taken an active role in our efforts to give back to the community by providing a fine dining experience for youth at Argus House. Asmeret lives the Goodwin House quality pledge by listening, responding, and satisfying the needs of residents, guests, and staff.

Goodwin House Alexandria—Charlie Tillery

Charlie Tillery has worked for Goodwin House Alexandria since March of 2003. From his very first day on the job, we knew he was someone special. His work ethic is outstanding, and he provides distinctive customer service to GHA residents and staff. His knowledge of the job and the quality and quantity of work is amazing. He always has a smile on his face and a kind word for everyone—residents, staff, and visitors alike. Charlie Tillery’s dedication and attitude are what Goodwin House is all about.

Goodwin House Bailey’s Crossroads—Beth Robinson

Beth Robinson is the Social Worker for the Goodwin House Bailey’s Crossroads Health Care Center. She joined GHBC in 2008 during a time of great transition. In no time at all, Beth became a valued and sought-after employee. Her office door always is open to those who need her wisdom, kindness, and gentle guidance. Known for her warm smile, calming voice, and quiet grace, Beth works closely with residents, family members, and staff. No two days are ever the same, yet she meets every challenge with hard work and good humor. She gives 110% every day! Beth is competent in her profession, devoted to our residents, their family members, and staff, and she provides excellent customer service. We are proud to call Beth Robinson GHBC’s Employee of the Year.
Community Accountability Report

Recognizing that through collaboration and partnerships, we can do more together than what can be done alone, Goodwin House Board members, residents, and staff worked together to help support those in need and to reach beyond our walls to help support our neighbors in many ways. We are proud to share our results for FY2010, which are focused in the following seven clusters.

**Charitable Care – $1,024,927**
Examples include the Goodwin House Fellowship Program which provides financial assistance for monthly fees, entry fees, and incidental fees. Also in 2010, Goodwin House provided uncompensated emergency housing assistance.

**Supporting Successful Aging – $2,000**
Examples include sponsorship of programs that educate and celebrate positive aging and wellness. Goodwin House was a Gold Sponsor for the 2010 Northern Virginia Senior Olympics, as it has been since 1993!

**Spirituality and the Aging – $128,140**
Included in this cluster is the Goodwin House Clinical Pastoral Education Program including training for Capital Hospice chaplains, Goodwin House chaplaincy programs, speaking with church groups on aging, raising funds for ALIVE (Alexandrains InVolved Ecumenically), and providing support for the Institute of Palliative Care.

**Seniors and the Creative Arts – $8,000**
The goal of this cluster is to foster a culture of creativity, generate lifelong learning, and celebrate artistic endeavors. *Young At Art* is a program that has been supported by Goodwin House Foundation for many years. In 2010, we raised more than $5,000, plus provided an additional $3,000 in time and talent to partner with Senior Services of Alexandria to keep the *Young At Art* program alive in the City of Alexandria. Additionally, our 3rd Annual Arts Festival showcased a year of creativity at GHA, and the new Crossroads Gallery opened at GHBC.

**Geographic Areas Served**
Being a Good Neighbor / Supporting Local Communities – $16,930
This cluster focuses on supporting programs in our neighborhoods. Some of these programs include:

- Alzheimer’s Family Day Center
- Alexandria Office on Women and INOVA
- ALIVE!
- Bailey’s Crossroads Revitalization Corporation
- The Episcopal Diocese of Virginia
- Fairfax County Local Fire Department
- Fairfax County Park Authority
- Friends of Mason District Park
- Institute for Palliative & Hospice Training
- Northern Virginia Dementia Care Consortium
- Northern Virginia Senior Olympics
- Patrick Henry Homeless Shelter
- Rising Hope United Methodist Church
- Seabury Resources for Aging
- Shelter House, Inc.

Goodwin House Alexandria and Bailey’s Crossroads provided space to a large number of other nonprofit organizations. Listed below is a sample of these worthwhile organizations, which we are pleased to have hosted.

- AKA Sorority
- American Red Cross, National Capitol Region
- ALIVE!
- American Red Cross, Nursing Program
- Bailey’s Crossroads Host Lions Club
- Bailey’s Crossroads Revitalization Corporation
- Bailey’s Crossroads Rotary Club
- Daughters of the American Revolution
- Columbia Pike Transit Authority
- Colonial Dames
- Hunting Creek Garden Club
- The Immanuel on the Hill Church
- Lincoln at the Crossroads Alliance
- Virginia Continuing Care Residents Association
- Washington Woodworkers Guild
Supporting Senior-Focused Nonprofit Organizations in Our Region – $44,150

As we support older adults outside of our walls, this cluster is one of our most important. Much of the support comes from the Goodwin House Foundation through the Community Matching Gift Program. Many hours of time and talent are additionally provided by staff who serve on boards and committees of nonprofit organizations that serve seniors and from residents who raise money, collect goods, and provide services for the benefit of those organizations.

Leadership Development / Deepening the Capacity of Those who Serve Seniors – $16,440

This cluster is supported through academic internships offered at Goodwin House communities, hospital and nursing program partnerships, speaking engagements and leadership in national and state associations, and formal mentoring programs. We were proud to launch the GHI Emerging Leaders Program in 2010 and look for ways to continue to share best practices and experience. Additionally, Goodwin House manages The Lewinsville Retirement Residence in McLean, Virginia.

Volunteer Hours by Program Cluster

Direct Community Investment by Cluster

Charitable Care
Creative Arts
Leadership in Learning
Spirituality and the Aging
Successful Aging
Supporting other Nonprofits
Supporting Senior-Focused Organizations
Community Accountability Report

Out of Rubble — Living with Faith

Just outside Port au Prince, an earthquake of catastrophic magnitude (measuring 7.0) devastated Haiti early in the afternoon on January 12, 2010. On that day, the Reverend Roger Desir and his wife Mathilde would experience life changes that they never could have imagined. Although they were visiting their son in the United States when the earthquake struck their homeland, they lost not only their home along with all of their possessions and years of scholarly research and work, but their entire neighborhood was destroyed to rubble. While grateful to be alive, their home and neighborhood still is an area of debris; little rebuilding has started in any of the areas of Haiti even though more than a year has passed since the earthquake.

Yet, both inside and outside the walls of Goodwin House, collaboration among caring individuals, churches, and other groups helped the Desirs to find a temporary home in Alexandria, Virginia.

The collaboration started with the Reverend Canon Rosemari Sullivan, who is a member of the GHI Board of Trustees, and is the rector of St. Paul’s Episcopal Church in Washington, DC. Canon Sullivan, appointed by the Presiding Bishop of the Episcopal Church to serve as the special coordinator to Haiti, asked various community organizations how this couple might be served. She first spoke with Joseph Constant of the Virginia Theological Seminary in Alexandria who also is a native of Haiti. Together, they approached Goodwin House to see if it would be able to provide housing for this homeless couple. Goodwin House leaders immediately said, “yes, we will find a way to bring them into our community.”

Goodwin House Alexandria (GHA) identified an available apartment, and residents immediately went into action to locate furniture, pictures, bedding, a television, and other household items to comfortably appoint the space to help the Desirs settle in and feel at home during this most difficult time. What furnishings could not be found through GHA’s Market Place, were provided by Goodwin House Bailey’s Crossroads’ WhatNot Shop. Then, residents from both communities gathered to welcome the Desirs to their new temporary home.

Goodwin House quickly realized how blessed we were to have this couple join its community. Rev. Desir is known for translating the Bible from Hebrew and Greek into Haitian Creole. He and Mathilde have dedicated their lives to the Church and are making the same dedication to Goodwin House. Mrs. Desir has a smile that is immediately contagious and transmits her love of life and people. Recently, the Desirs were honored at The Immanuel Church on the Hill in Alexandria, Virginia in a Service of Holy Eucharist in thanksgiving for 60 years of ordained ministry.

Through collaboration among several Episcopal churches and communities (St. Paul’s Episcopal Church in Washington DC, the Virginia Theological Seminary, The Immanuel Church on the Hill, and Goodwin House Incorporated) assistance was able to reach beyond neighborhoods and across shores of countries to help a couple in need. In return, these communities have experienced what it means to live with faith.
Collaborating for a Better Environment

“You should be the change that you want to see in the world.” Gandhi shared that wisdom more than a half century ago. At Goodwin House, residents exemplify this wisdom through the work of the Green Teams. Born from a grass-roots effort, which began in 2006 with a small group of determined residents at Goodwin House Bailey’s Crossroads (GHBC), sustainable activity has caught the entire Goodwin House organization by storm. In 2010, an organizational-wide goal was established to promote environment-friendly practices, to reduce waste and expense, and to protect the environment.

Accomplishments of the GHA and GHBC Green Teams in 2010 include:

- Dramatically reducing each community’s use of Styrofoam and disposable plastic by using donated ceramic mugs and reusable plastic carry-out containers – reducing considerable cost as a bonus;
- Promoting and abetting the change to compact florescent lights in common areas and resident apartments – saving on electricity and staff time replacing bulbs;
- Educating the community about recycling, energy usage, and many other environmental concerns through signage, documentary films, eco-tours, newsletter articles, and lecture series with local experts;
- Organizing special celebrations including Earth Day displays, Sustainability Summits, and the presentation of an annual “outstanding green service award;”
- Attending the Compass Green Summit at the Rayburn House Office Building on Capitol Hill;
- Installing water meters on cooling towers and installing controlled water flow faucets in public bathrooms – resulting in reduced water costs;
- Replacing expensive chemical fertilizers with composted leaf mulch;
- Recycling rather than disposing of appliances, cabinets, and other building material;
- Pushing for the purchase of a system that disposes of expired medicines and prescription drugs in a way that does not harm the local water supply;
- Reducing the amount of water needed to maintain the grounds; and
- Holding Farmers’ Markets at which local produce can be purchased.

Additionally, Goodwin House is proud of the sustainable policies established by its dining services partner, Morrison Senior Living, which have been implemented at both communities.
As the economy improved in FY2010, so did charitable giving nationwide. The collaborative spirit of giving became stronger as donors regained confidence in the economy, and the Foundation was pleased that our donors continued to support our many programs. As the Foundation’s mission is to strengthen the mission of Goodwin House Incorporated by providing it with financial support, our donors helped to underwrite the following Goodwin House Programs: Fellowship, Hospice, Clinical Pastoral Education, Community Matching Gift, Continuing Education, Alice Story Biache, and Ruth Anderson Leadership Development. Also, donors’ gifts helped Goodwin House provide resources to focus on the needs and issues facing residents and seniors, in general.

In FY2010, the Foundation especially was pleased to launch the Quality of Life Program (see page 17). This new program was funded by a generous gift from GHA residents John and Glenys Dyer. Its purpose is to encourage more activity and social interaction among Goodwin House residents. Quality of Life expands the social opportunities available to residents through resident initiated and directed programs and activities.

A true example of collaboration, the Program funds ideas submitted by Goodwin House residents, which are outside of the respective operating budgets of both communities. Working together, residents have initiated programs that include an Opera Club, Brain Fitness, Arts Therapy Intern, Dance for Parkinson’s Disease, and an End of Life Program series.

Also during FY2010, the Foundation received many inquiries from residents regarding planned gifts, especially charitable gift annuities (CGA). CGAs and other planned gifts are a way for donors to support Goodwin House and still provide for themselves financially. Donors making planned gifts with the Foundation are given special recognition through a planned giving donor club called The Bishop Chilton Society.

Throughout the economic downturn and now during the come-back, the Foundation has been fortunate to maintain the generosity and loyalty of its donors. We are deeply grateful and honored to include their names in this annual report. Donors will be pleased to see their charitable gifts at work building a stronger Foundation and a stronger Goodwin House organization. Following is an overview of the many Goodwin House programs supported by the Foundation through gifts from our generous donors.
Internal Programs

The Fellowship Program
When Goodwin House opened in 1967, a major goal was to provide a dignified residential environment for those in our community who have limited resources and to support them in their later lives. Many were women who had maintained extended families throughout the Great Depression and World War II and then found themselves with limited or no pensions in a vastly changed, more complex, and less supportive world.

Over the last 44 years, pensions and health care have improved for many individuals; however, others have not been so fortunate. With the extreme financial difficulties of 2008 and 2009, some saw their pensions shrink drastically or even disappear completely. The Goodwin House Fellowship Program provides confidential financial assistance to support residents who have suffered great losses or have outlived their financial resources.

The Fellowship Program is at the heart of our mission. In FY2010, Goodwin House Foundation raised $710,475 for the Fellowship Program. These dollars enable individuals in need of financial support to live with peace of mind, knowing that their housing and service needs will be met.

We are especially grateful to the Lettie Pate Whitehead Foundation and The Margaret A. Cargill Foundation for their ongoing support of the Goodwin House Fellowship Program.

The Clinical Pastoral Education Program
Goodwin House Foundation provided $118,000 in support to the Clinical Pastoral Education (CPE) Program in FY2010. This program is beneficial for all students anticipating work in parish ministry or in specialized ministry settings. During a CPE term, students develop long-term relationships as they would in a ministry setting. They focus on developing pastoral skills as well as personal and spiritual development.

A unique feature of our CPE Program is that it affords students an opportunity to serve residents who are receiving Hospice care. To date, more than 176 students from across the country have commenced from the Goodwin House CPE Program. GHI is one of only a small number of continuing care retirement communities to have an accredited CPE program.

The Alice Story Biache Fellowship Awards
This fund is named in memory of Alice Story Biache, who was Goodwin House’s Senior Vice President of Professional Services for 25 years before she retired in 1997. After her untimely death in 1998, her family created the Alice Story Biache Health Education Fellowship Awards for health care staff members who are furthering their education. These awards fund expenses not eligible for reimbursement through GHI’s staff tuition assistance program, such as textbooks, uniforms, parking, and childcare. In FY2010, $23,393 was awarded to seven staff members.
Internal Programs

Friends Helping Friends

The Friends Helping Friends Program began in 2008 with the downturn in the economy. To help our staff weather the expectations and stress during the December holidays we launched Friends Helping Friends to assist staff with resources to purchase food and gifts for their families. In 2010, Friends Helping Friends provided $3,540 of assistance to 29 staff members and their families.

Continuing Education Program Fund

Goodwin House believes that the availability of and accessibility to high-quality, university-based training that incorporates current research on gerontology and the changing needs of older adults is of critical importance for our staff. To provide our residents with the highest quality of life possible, staff members must have the opportunity to be trained in the best practices of caring for older adults.

Financially supporting our staff’s pursuit of professional development and training enhances their lives, and benefits the lives of the residents for whom they provide care. Education support also provides incentives to select Goodwin House as an employer of choice and helps us retain our qualified employees. In FY2010, Goodwin House spent $139,349 for the continuing education of our health care and other staff.

Ruth Anderson Leadership Development Fund

The Ruth Anderson Leadership Development Fund was established in 2005 by Goodwin House CEO Kathy Anderson in memory of her mother, Ruth Anderson, whose career as a teacher inspired so many. The fund provides emerging Goodwin House leaders with financial support so they may participate in formal leadership development programs. In 2010, the Foundation received $5,525 in contributions to this fund.

The Claude Moore Scholarship Fund

A grant of $92,000 was received in 2006 from the Claude Moore Charitable Foundation to assist the children of Goodwin House staff in continuing their education through university, college, or vocational school programs. Selected recipients receive a $2,000 award and are able to apply each year they are eligible. In FY2010, 14 students were selected to receive these awards for a total of $28,000.

The Goodwin House Hospice Program

The Hospice Program provides resources to support the lives of residents receiving care, to enhance quality of life in their final days. At the center of this program is the belief that every individual should be able to die pain free with dignity and that their families should receive the support necessary to allow the resident to do so. The Goodwin House Hospice Program provides resources to support residents and their families throughout illness and death. In FY2010, the Foundation received $16,003 in designated contributions for the Hospice Program.
Quality of Life Program

Initiated in 2010, the Quality of Life (QOL) Program is an example of an innovative and creative program that was created, funded, and launched through a collaborative effort between GHA residents John and Glenys Dyer and the Goodwin House Foundation. The purpose of the QOL Program is to encourage more activity and social interaction among Goodwin House residents. QOL expands the social opportunities available to residents through resident initiated and directed programs and activities. QOL funded ideas, submitted by Goodwin House residents, are outside of the respective operating budgets of both communities.

The QOL Program was launched with a gift of $50,000 to the Goodwin House Foundation. The concept was quickly embraced by Goodwin House residents, and 15 grant applications were awarded a total of $27,496 in 2010. QOL Committee members included: John and Glenys Dyer, K. T. Johnson, Peg Lorenz, Richard Carter, Jeanne Jacob, and Marcia Saumweber. The Dyers were so pleased with resident interest in the Program that they gave an additional $40,000 later in the year to further fund the Program. The Foundation welcomes additional gifts from others to help fund the future of the Quality of Life Program.

Working collaboratively, residents initiated the following programs at Goodwin House in 2010:

- Coach for Brain Fitness
- Computer Club
- Opera Lovers Club
- Knit for Kids
- Knitting Group
- Dance for Parkinson’s Disease
- Market Place Volunteers Recognition
- WhatNot Shop Volunteers Recognition
- Arts Therapy Intern
- Green Team Activities
- Sugar Maple Tree Planting
- Art Gallery Lighting System
- End of Life Issues Program Series
- Conference on Arts and Aging
External Programs

Community Matching Gift Program

Goodwin House Foundation has a unique Community Matching Gift Program (CMGP) supporting local nonprofit organizations that serve older adults who do not live within a Goodwin House community. Launched in 2000, the program matches resident donations from $50 to a maximum of $1,000 per donor, per organization, per calendar year. In its tenth year, the Foundation provided matching funds of $30,700.

The following organizations are current CMGP matching gift partners:

- ALIVE!
- Alzheimer’s Family Day Center
- American Red Cross, National Capital Region
- Catholic Charities: St. Martin de Porres Senior Center
- Culpepper Garden
- Friends of the Alexandria Mental Health Center: Geriatric Mental Health Program
- Jewish Council for the Aging in Northern Virginia
- Meals On Wheels – (Alexandria via Senior Services of Alexandria; Fairfax County via Fairfax County Agency on Aging)
- Senior Services of Alexandria
- RSVP
- Talking Book Service of the Beatley Central Library of Alexandria
- United Community Ministries

Goodwin House Foundation Calendar

Each year, the Goodwin House Foundation publishes a calendar featuring the art work of residents. The calendar is provided at no charge to residents, donors, and other friends in the community. The 2010 calendar, Collaboration, represented the calendar’s 13th year and highlighted the broad range of artistic interests of Goodwin House residents. By publishing this calendar, the Foundation applauds the residents’ creativity, thanks its generous supporters, and shares with others the Collaboration of Goodwin House residents.
**Young At Art**

For three years, Goodwin House Foundation has joined with Senior Services of Alexandria to sponsor *Young At Art* and to provide it with a venue through which artistic seniors could shine. In 2010, the 24th year of *Young At Art*, the Durant Arts Center in Alexandria again was selected for the exhibit. 74 pieces of art were featured for four months – October through January. At the opening reception, hosted by the Foundation, eight award winners were honored – first, second, and third places as well as five honorable mentions. Goodwin House Foundation is pleased to provide to the general public an exhibition of talented senior artists. We believe that “creativity abounds when you’re *Young At Art.*”

**Goodwin House Alexandria Arts Festival**

In June of 2010, Goodwin House Alexandria (GHA) held its third annual festival celebrating the arts and many artists at GHA. Various arts were showcased – theatre, poetry, painting, sculpture, music, photography, flower arranging, gardening, jewelry making, and others. Goodwin House Foundation (GHF) both supported and benefited from the day which included GHA residents, families, friends, and employees. GHF staff members assisted with the many program offerings, and the Foundation provided the reception at the close of the day at which resident-painted adirondack chairs, kitchen stools, and foot stools were auctioned off to support the GHF Fellowship Program. GHF Board Chair Gant Redmon served as auctioneer extraordinaire! Also, money was raised to help underwrite future GHA Arts Festivals through the sale of resident-made jewelry, hand-painted silk scarves, and brightly-painted gourd bird houses.
Our Financial Strength

Goodwin House Incorporated (GHI) operates two continuing care retirement communities – Goodwin House Alexandria and Goodwin House Bailey’s Crossroads. In addition, the following subsidiary corporations help to extend the GHI mission: Goodwin House Foundation; Goodwin House Community Services Corporation, which provides management oversight for a nonprofit senior living community in McLean, Virginia; and Goodwin House Development Corporation. GHI strives to fulfill its commitment to residents, while also providing assistance to older adults not living in a Goodwin House community. Prudent financial management and stewardship enable Goodwin House to meet and extend its mission. Financial stability enables us to fulfill the obligations we have to current and future residents.

The following highlights provide a story of Goodwin House Incorporated’s financial challenges, opportunities, and strengths in FY2010.

**Goodwin House Incorporated**

**Financial Status in Fiscal Year 2010**

Fiscal Year 2010 represented a year of economic recovery after the severe downturn that saw the investment market bottom out in 2009. Goodwin House continued to invest with a long-term horizon, and that strategy continued to pay off for the benefit of the organization and ultimately, the residents. Management-controllable revenue and expense performance were both better than budget expectations.

Goodwin House continued to perform well with respect to our relationship with our financial backers – the banks and the bondholders. Throughout the year, we met or exceeded all of our financial and other covenants, just as we have done in the past. We expect to continue to meet these covenants in the foreseeable future.

As we expected, we had slightly lower occupancy percentages in our existing units as we filled our new residential building, The Pointe, at Goodwin House Bailey’s Crossroads. The Pointe, however, continues to fill faster than our initial expectations. The overall slight decline in residential occupancy was more than made up by better than expected performance in our Health Care Centers.

The GHBC expansion is virtually complete, and the FY2010 results reflect three quarters of performance after the opening of The Pointe. Currently, 97 of the 106 new apartments in The Pointe are either occupied or reserved.

The Fitch Ratings Agency again affirmed our “BBB” investment grade rating with a stable outlook despite an industry outlook that was not as sanguine. Fitch noted that Goodwin House has had much better experience in weathering the real estate storm than many of our colleagues in the industry and also noted continuing governance and management depth.
GHI Consolidated Financial Information


<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
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<tbody>
<tr>
<td><strong>Assets</strong></td>
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<tr>
<td>Current Assets</td>
<td>$78,269,742</td>
<td>$59,168,840</td>
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<td>Assets Limited As to Use</td>
<td>10,788,764</td>
<td>28,583,859</td>
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<td>Investments</td>
<td>52,617,141</td>
<td>34,769,651</td>
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<td>Property, Net</td>
<td>177,113,156</td>
<td>173,837,847</td>
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<td>Other Assets</td>
<td>4,386,471</td>
<td>3,282,810</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>$323,175,274</td>
<td>$299,643,007</td>
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<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>$8,526,683</td>
<td>$12,995,381</td>
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<tr>
<td>Long-Term Debt</td>
<td>185,302,948</td>
<td>185,370,071</td>
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<tr>
<td>Entrance Fees and Deposits</td>
<td>125,611,175</td>
<td>97,414,624</td>
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<td>Other Liabilities</td>
<td>4,221,822</td>
<td>3,363,496</td>
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<td><strong>Total Liabilities</strong></td>
<td>323,662,628</td>
<td>299,143,572</td>
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<td><strong>Net Assets (Deficit)</strong></td>
<td>(487,354)</td>
<td>499,435</td>
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<td><strong>Total Liabilities and Net Assets (Deficit)</strong></td>
<td>$323,175,274</td>
<td>$299,643,007</td>
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<tr>
<td><strong>Revenues</strong></td>
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<td>Resident Services</td>
<td>$36,851,761</td>
<td>$33,855,084</td>
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<td>Earned Entrance Fees</td>
<td>12,184,288</td>
<td>11,207,598</td>
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<td>Investment Income (Loss)</td>
<td>2,704,831</td>
<td>(2,968,984)</td>
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<td>Contributions and Other Income</td>
<td>1,027,914</td>
<td>1,017,651</td>
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<td><strong>Total Revenues</strong></td>
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<td>43,111,349</td>
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<td><strong>Expenses</strong></td>
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<td>Direct Resident Care</td>
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<td>24,972,958</td>
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<td>General Services and Utilities</td>
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<td>5,772,717</td>
<td>5,664,727</td>
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<td>Fellowship Assistance</td>
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<td>887,477</td>
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<td>Fundraising and Grants</td>
<td>174,336</td>
<td>125,916</td>
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<td>Depreciation and Amortization</td>
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<td>7,576,068</td>
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<td>Interest</td>
<td>7,363,375</td>
<td>4,522,037</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>56,858,714</td>
<td>50,584,409</td>
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<tr>
<td><strong>Operating Income (Loss)</strong></td>
<td>(4,069,920)</td>
<td>(7,473,060)</td>
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<tr>
<td><strong>Other Income (Loss)</strong></td>
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<td></td>
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<tr>
<td>Net Unrealized Gains on Trading Securities</td>
<td>4,281,515</td>
<td>2,489,815</td>
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<tr>
<td>Loss on Fair Value of Interest Rate Swap Agreement</td>
<td>(893,592)</td>
<td>(1,340,817)</td>
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<tr>
<td><strong>Deficit of Revenue Over Expenses</strong></td>
<td>(681,997)</td>
<td>(6,324,062)</td>
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<tr>
<td>Unrealized Losses on Investments of Other Than Trading Securities</td>
<td>(392,419)</td>
<td>(360,446)</td>
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<tr>
<td><strong>Decrease in Unrestricted Net Assets (Deficit)</strong></td>
<td>$ (1,074,416)</td>
<td>$ (6,684,508)</td>
</tr>
</tbody>
</table>

Financial Statements are audited and on file in GHI’s Corporate Office. Financial Statements are also available upon written request from the Office of Consumer Affairs, Commonwealth of Virginia, P.O. Box 1163, Richmond, VA 23218.
For 44 years, Goodwin House has provided compassionate care and innovative services for every stage of life, both to residents and the senior community in the wider Northern Virginia. Gifts from our generous donors have helped us to do this. Donors make charitable contributions to the Foundation through cash, securities, or planned gifts such as charitable gift annuities, gifts of life insurance, bequests, or other deferred gifts. We are grateful to our donors for their generous support, and we are inspired by their continued trust.

**Bishop Chilton Society**

Named in honor of Samuel B. Chilton, Bishop Suffragan of Virginia from 1960–1969, this Society honors individuals who have included Goodwin House Foundation in their financial plans using gift annuities, charitable trusts, gifts of life insurance or from IRAs, or by advising the Foundation that they have included Goodwin House Foundation in their estate plans. The Foundation recognizes the following individuals whose gifts ensure the future strength of Goodwin House:

| Anonymous (2) | The Rev. Donald S. Gausby*  
| Lt. Col. William James Abernethy, USAF (Ret.)* | Mrs. Jean Price Gausby  
| Mrs. Helen J. Ackerman | Mrs. Alison M. Gibson*  
| Kathleen S. Anderson and Richard C. L. Moncure+ | Mrs. Joyce W. Gooding*  
| Mr. and Mrs. Harry W. Baldwin, III+ | Miss Ida Goodloe*  
| Joseph R. Barager Estate and Trust | Mrs. Isabelle J. Goods*+  
| Miss Audrey Belt* | Mrs. Margaret S. Harris*  
| Dr. Andrew Biache, Jr. | Ms. Emma Ruth Hedeman*  
| Mr. G. Galt Bready | Mrs. Margaret W. Heyn  
| Mr. Randall Brooks+ | Miss Edith M. Higgins*  
| Mr. Stuart H. Brown* | Miss Katherine P. Hodgson  
| Mrs. Constance A. Burns* | Miss Hannah E. Hopp*  
| Ms. Carolyn Buttolph+ | Ms. Ethel P. Hoffman  
| Mrs. Ann J. Buxton | Jeanne G. Jacob and Richard G. (Gerry) Frank*  
| Mrs. Kitty Cacciapaglia | Mr. and Mrs. Milton L. Jobe  
| Mrs. Jessie Lee Callahan* | (Mrs. Jobe)*  
| Mr. David C. Canfield+ | RADM Gustave N. Johansen, USN (Ret.)*  
| Mr. James B. and Mrs. Teresa C. Carroll+ | Kenneth T. “K.T.” Johnson+  
| Mr. Richard T. Carter+ | The Virginia Vogt Johnson Trust*  
| Ms. Fran B. Casey+ | Mrs. Eugenie Maude Joiner*  
| Mrs. Elizabeth K. Cassidy | Ms. Mary M. Kelly  
| Mr. and Mrs. K. Clark Childers+ | Ms. Linda L. Lateana*  
| Mrs. Mabel W. Clark | Ms. Elisabeth Lawn*  
| Ms. Estelle L. Cousins* | Ms. Margaret A. Lorenz*  
| Mrs. Barbara M. Dean* | Mrs. Louise F. Lowe*  
| Mr. Allen R. Deschere* | Mr. Minor Lyman*  
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| Bishop and Mrs. A. Theodore Eastman+ | Capt. Janet L. Maguire, USN (Ret.)*  
| Mrs. Helen D. Fairfax | Ms. Colleen Ryan Mallon+  
|  | Mike and Lynn McCallum+  
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|  | Miss Elizabeth A. Newman  
|  | Mr. Bert W. Porter  
|  | Mr. and Mrs. Gant Redmon+  
|  | Mrs. Margaret A. Reis*  
|  | Mrs. Stefanie W. Reponen  
|  | Mrs. Louise N. Samuel*  
|  | Miss Vivian L. Schrader*  
|  | Mr. and Mrs. H. B. W. Schroeder+  
|  | Mr. Howard F. and Mrs. Lilian V. Smith+  
|  | The Rt. Rev. Philip A. Smith*+  
|  | Capt. Charles A. Stay, USN (Ret.)*  
|  | Mrs. Janice C. Taylor  
|  | Mr. Volney M. Taylor*  
|  | Mr. Theodore W. Taylor*  
|  | Rolf and Nancy E. Valtin+  
|  | Mrs. Joan F. Vogel*  
|  | Mrs. Georgie S. Wade  
|  | Dr. and Mrs. Robert Wallace+  
|  | Mrs. Betty S. Walker+  
|  | Thomas C. and Elizabeth A. West+  
|  | Dr. and Mrs. Ben D. Wilmot (Mrs. Wilmot)*+  
|  | Fitz and Faye Woodrow+  
|  | Ms. Henrietta L. Young*  

* Estate and/or Planned Gifts to *Fulfilling The Promise* Fellowship Program Campaign through July 15, 2011  
* Deceased members of the Bishop Chilton Society
**Donor Support**

**Benjamin M. Smith Society**

**GIFTS OF $5,000 OR GREATER (in FY2010)**

Named in honor of Benjamin M. Smith, local businessman and Methodist layman, who donated the land upon which Goodwin House Alexandria was built, this Society recognizes donors who have made gifts of $5,000 or greater to programs supported by the Foundation. Goodwin House Foundation recognizes the following individuals:

<table>
<thead>
<tr>
<th>Ms. Kathleen S. Anderson</th>
<th>Dr. Diane Dippold MacIntosh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. W. Benjamin Bacon</td>
<td>Doris Jean Morgan Trust</td>
</tr>
<tr>
<td>Estate of Jessie Lee Callahan</td>
<td>Mr. and Mrs. Gant Redmon</td>
</tr>
<tr>
<td>The Margaret A. Cargill Foundation</td>
<td>Sackett Fund c/o The Diocese of Virginia</td>
</tr>
<tr>
<td>Mr. Philip M. Dorrington</td>
<td>Miss Vivian L. Schrader</td>
</tr>
<tr>
<td>John and Glenys Dyer</td>
<td>Mr. and Mrs. Donald F. Simpson, Sr.</td>
</tr>
<tr>
<td>GHA Market Place</td>
<td>Mrs. K. D. Stotler</td>
</tr>
<tr>
<td>GHBC What Not Shop</td>
<td>Rolf and Nancy E. Valtin</td>
</tr>
<tr>
<td>The Virginia Vogt Johnson Trust</td>
<td>Lettie Pate Whitehead Foundation, Inc.</td>
</tr>
<tr>
<td>Estate of Eugenie Maude Joiner</td>
<td></td>
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<tr>
<td>Mr. Robert L. Kirby</td>
<td></td>
</tr>
<tr>
<td>Minor Lyman Trust</td>
<td></td>
</tr>
</tbody>
</table>
**Edward Smith Society**

**GIFTS OF $1,000 TO $4,999 (in FY2010)**

This Society was named in honor of Benjamin M. Smith’s son, Edward, who for more than two decades served Goodwin House with unflagging commitment. In 1985, he made a gift that funded the initial studies that led to the development of Goodwin House Bailey’s Crossroads. The Edward Smith Society recognizes donors who have made gifts of $1,000 to $4,999 to programs supported by the Foundation. Goodwin House Foundation recognizes the following individuals:

Anonymous (2)
Advanced Project Management, Inc.
Ms. Juanita B. Ball
Patricia McK. Beckington
Mr. and Mrs. George W. Beshore
Mrs. Helen F. Bryant

Mrs. Susannah Eby Calkins
Mr. Donald R. Calloway, Jr.
Mr. David C. Canfield
Mr. James B. and Mrs. Teresa C. Carroll
City of Alexandria Commission for the Arts
Miss Louise V. Claytor
George and Barbara Currie

Miss Zeda M. Daniel
Harriett and Dulany deButts
The Diocese of Virginia
Mrs. Jane L. Donaghy

Bishop and Mrs. A. Theodore Eastman
Major General, USAF (Ret.) Robert L. Edge and Mrs. Mary C. Edge
Harry and Elinor Emlet

Mrs. Joan C. Ferrell
Mrs. Margaret W. Fisher

Ms. Lucille H. Garton
GHA Arts Festival
GHA Craft Shop
Emily Y. Gilbert
Mr. Charles J. Goguen, Jr.

Dr. Martin and Mrs. Sarah Goldenberg
Mrs. John W. Gray, Jr.
Gay Hammerman
Ms. Ann P. Hazzard
Molly and Bill Hewitt
Mr. Hubert N. Hoffman, III
Margaret M. Holland Charitable Fund
Admiral and Mrs. James L. Holloway, III, USA (Ret.)
Mrs. Melinda Baskin Hudson
Ms. Jean E. Hulse

Mr. Bernard J. Imming
Ivakota Association Incorporated

Mrs. Kathryn A. Jackson
Mrs. Elizabeth F. James
Mr. Milton L. Jobe

The Alice Buell Knoop Family
Ms. Sue Buell Lynch

Mrs. Barbara Mathias
Mrs. Anna G. McCrane
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Mr. and Mrs. Howard I. Melton, Jr.
Mrs. Matilda W. Millard

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Mrs. June G. Newlan
Mrs. Vivian Y. Norfleet

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Mrs. Jane C. Powell

Mr. E. John Reinke
Mrs. Margaret A. Reis
Mr. Edward M. Risley
Mrs. Mary H. Rocca
Mrs. Audrey L. Rosselot
Rotary Club of Alexandria

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Mr. Charles J. Shepherdson
Colonel John E. Shillingburg, USA (Ret.)
Mr. George S. Skinner
Mr. Paul A. Smith, Jr.
Mr. Charles Henry Smith
Mr. Howard F. and Mrs. Lilian V. Smith

Dr. Anthony J. and Mrs. Joan E. Tambasco
Mr. Tom Tighe
Claire and James Trollinger

Mrs. Joan F. Vogel

Mrs. Georgie S. Wade
Mrs. Doris B. Wallace
Dr. Robert B. Wallace
Martha and Miles Wedeman
Mrs. Laura D. Whelan
Ms. Barbara J. Whittier
Mr. Robert L. Whittle, II
Donor Support

**Bishop Philip A. Smith Society**

**Gifts of $500 to $999 (in FY2010)**

This Society was named in honor of The Right Reverend Philip A. Smith, Episcopal Bishop of New Hampshire from 1972 to 1986. In retirement, Bishop Smith lived at Goodwin House Alexandria and served two terms on the Goodwin House Foundation Board. This Society honors his many life-long contributions, especially his devoted service as a Director of the Goodwin House Foundation.

Dean and Connie Allard  
Mrs. Walton P. Amos  
Mrs. Florence J. Anrud  
Mrs. Virginia Gray Backus  
Colonel and Mrs. Broadus Bailey, Jr.  
Mr. Edward L. Baker  
Mrs. Helen F. Baughman  
Dr. and Mrs. A. David Bernanke  
Mrs. Susan M. Blake  
Mr. Galt Bready  
RADM USCG (Ret.) Alan D. Breed  
and Mrs. Janet P. Breed  
Ms. Helen K. Brock  
Ed and Jo Bunce  
Mrs. Ann J. Buxton  
Richard and Kathleen Carter  
Ms. Fran B. Casey  
Mr. Clark Childers  
Commonwealth Digital Office Solutions  
Nancy and Fletcher Cox  
Mr. Owen P. and Mrs. Lela L. Curtis  
Dr. Wilton S. and Mrs. Virginia H. Dillon  
The Rev. Daniel R. Duggan  
Robert G. Adams and Nancy C. Elliott  
Episcopal Church Women  
Ms. Deborah K. Forbes  
Margaret and Bill Forbes  
GHA Facilities  
NRC Colleagues of Paul Goldberg  
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and Mrs. Margaret B. Hallgren  
Mr. William C. Hamilton  
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Mr. and Mrs. Gerard F. Helfrich  
Mr. and Mrs. F. Law Henderson  
Mrs. Joanna B. Henderson  
Mary Lewis and William Michael Hix  
Miss Mary O. Ingles  
Jeanne G. Jacob and Richard G. (Gerry) Frank  
Mrs. Petronella (Nell) Jansen  
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Thomas and Lynn Jones  
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Mr. and Mrs. Robert D. Kennedy  
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Mrs. Joyce S. Lepper  
Lynn and Mike McCaffree  
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Mrs. Peggy T. Wagner  
Mrs. Evelyn C. Washington  
Mr. Alan and Mrs. Helen Wright  
Ms. Mara Yachin  
Mrs. Ann M. Yarborough
Donor Support

Gifts of $100 to $499 (in FY2010)

This category recognizes donors who have made gifts between $100 and $499 to programs supported by the Foundation. Goodwin House Foundation recognizes the following individuals:

Announcing

Mrs. Marjorie R. Abramson
Kathryn M. Adams
Mrs. Charlotte Alexander
Mr. and Mrs. Richard T. Allan, Jr.
Alliance Bernstein
The Alterman Family – Star, Hal, Phil, and Vickie
Colonel and Mrs. H. O. Amos
Ms. Betty R. Arbuckle and Mr. Charles Taylor
Mr. David S. Arnold
Mrs. Gladys P. Atohi
C.R. and Kathleen Ann O. Bailey, Jr.
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Ms. Chrishana M. Lloyd
Mr. and Mrs. Henry Lowenstern
Ms. Carolyn Lussenhop
Ms. Catherine N. Luzietti
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Ms. Janet Matijkiw
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Mr. Charles Ray and Mrs. Lorraine McClure
Mr. Dennis McCoskie
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Whitney and Audrey Minker
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Mr. and Mrs. John D. Morrison
Ms. Dorothy L. Moser
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John and Linda Naas
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Mrs. Elizabeth M. Simmons
Mrs. Janice W. Smith
Bob and Dorothy Tull
Mrs. Joan F. Vogel

In memory of Mrs. Jane S. Irby
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
GHA Health Clinic Staff

In memory of Clara C. and Alfred O. Jacob
Jeanne G. Jacob and Richard G.
(Gerry) Frank

In memory of Mr. Cornelis J. "Koos" Jansen
Ms. Marjorie R. Abramson
Kathryn M. Adams
Ms. Kathleen S. Anderson
Mrs. Virginia Gray Backus
Mr. Harry W. Baldwin
Mrs. Susan M. Blake
Major General Hal E. Hallgren, USA
(Ret.) and Mrs. Margaret B. Hallgren
Mr. Leslie H. Helmers
Mr. Loes Helmers
Mr. Milton L. Joe
Lynn and Mike McCaffree
Mr. Yavin Shaham
Mrs. Elizabeth P. Sibold
Bob and Dorothy Tull
Mrs. Joan F. Vogel

In memory of Mr. Wilfrid C. Jervis
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana

In memory of Ms. Eleanor K. Johnson
Ms. Kathleen S. Anderson
Ms. Mary J. Audet

Mr. Harry W. Baldwin
Ms. Anne Z. Beville

In memory of Virginia Vogt Johnson
Anonymous
Kathryn M. Adams
Ms. Kathleen S. Anderson
Ms. Jane D. Appel
Mrs. Dewitt C. Armstrong, III
Mrs. Virginia Gray Backus
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Mrs. Susan M. Blake
Danie and Dick Barrows
Mrs. Eleanor J. Burleson
Mr. James B. and Mrs. Teresa C. Carroll
Mrs. Elizabeth K. Cassidy
Annetta and Robert Coffelt
Mrs. Barbara M. Dean
Mrs. Jane L. Donaghy
Suzanne Fedder
Ms. Martha Felske
Mr. Dale S. Good
Mr. Wade F. and Mrs. Ann B. Gregory
Major General Hal E. Hallgren, USA
(Ret.) and Mrs. Margaret B. Hallgren
Colonel Edward E. Hammerbeck, USMC (Ret.)
Ms. Patricia M. Hanna
Ms. Ann P. Hazzard
Ms. Esther C. Hoover
Rita and H.T. Huang
Ms. Jeanne G. Jacob
Mr. Milton L. Joe
Mr. Kenneth T. Johnson
Mr. and Mrs. Robert D. Kennedy
Lynn and Mike McCaffree
Fayne and Frederick Murphy
Joan, Sue, Dick Baughman and Cyndy Neighbors
Mrs. Vivian Y. Norfleet
Mrs. Asenath G. Oglesby

Ms. Marcia J. Saumweber
Ms. Alice H. Schmidt
Mr. Charles J. Shepherdson
Mrs. Elizabeth P. Sibold
St. Andrews Wednesday 6:30 a.m.
Communion Group
Darrel and Martha Stearns
Mrs. Janise C. Taylor
Bob and Dorothy Tull
Ms. Virginia W. Vardy
Mr. Clyde R. Westbrook

In memory of Ms. Laura A. Jones
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana

In memory of Mrs. Norvell Mason
Montague Jones
Kathryn M. Adams
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Danie and Dick Barrows
Mrs. Eleanor J. Burleson
Miss Katherine P. Hodgson
Mr. Milton L. Joe
Mrs. Joyce S. Lepper
Mrs. Janice W. Smith
Ms. Virginia W. Vardy

In memory of Mr. Rammell M. June
Ms. Kathleen S. Anderson
Ms. Fran B. Casey

In memory of Mrs. Rita J. Willwerth Keene
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana
Mrs. Ruby M. Sweet

In memory of Mrs. Katherine Brown Kelly
Mrs. Mary Katherine “Kitty” Jones
In memory of Mr. John W. Kendrick  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana

In memory of Mr. James T. Kerns  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana  
In memory of Mrs. Bonalyn G. Kirk  
Ms. Kathleen S. Anderson  
Ms. Jeanne G. Jacob  
Ms. Marcia J. Saumweber  
Mrs. Ellen E. Schlosser

In memory of Mr. and Mrs. William B. Knight  
Mr. and Mrs. John L. Knight

In memory of Mr. William M. Katze  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Ms. Kathleen B. Scully

In memory of Mr. Loyd LaMois  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin

In memory of Mrs. Marguerite M. Lamond  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Mrs. Yola Green  
Mr. Milton L. Jobe  
Mrs. Joyce S. Lepper

In memory of Mrs. Roberta L. Larkin  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin

In memory of Mrs. Nellie E. Lienhard  
Mr. Owen P. and Mrs. Lela L. Curtis

In memory of Dr. Houston H. MacIntosh  
Ms. Kathleen S. Anderson  
Ms. Jeanne G. Jacob  
Ms. Linda L. Lateana  
Dr. Diane Dippold MacIntosh  
Mr. and Mrs. Gant Redmon

In memory of Mr. Daniel K. Macklin  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Vi Legere  
Colonel and Mrs. Joubert S. McCrea, USAF (Ret.)

In memory of Mr. William Thomas Magruder  
Mrs. Nancy O. Madert

In memory of Jerry Maguire  
Miss Jane M. Fredlund

In memory of Mr. Virgil H. McRaney  
Mrs. Anna G. McRaney

In memory of Father Willard S. McGinnis  
Mrs. Georgie S. Wade

In memory of Mr. Charles G. McGuigan  
Ms. and Mr. Frances H. McGuigan

In memory of Mr. W. Wayne McKeel  
Mr. and Mrs. Bruce K. Birnberg

In memory of Ms. Dorothy C. McLeod  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Mr. David Menis and Mr. and Mrs. Scott Langhorst  
Dardi and Alan McLeod

In memory of Mrs. Lillian B. McManus  
Ms. Dorothy McManus

In memory of Ms. Mozelle L. Mentzer  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Bruce, Michelle and Tyler Bunch  
Johanne Mullarkey and Nick Ferlazzo  
Mrs. Vivian Y. Norfleet  
North American Insulation Manufacturers Association

In memory of Mrs. Virginia W. Miller  
Mrs. Ginny Johnstone

In memory of Miss A. Jacqueline Mills  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana

In memory of Mrs. Jennie L. Milker  
Anonymous

In memory of Miss Scholastica T. Mizdail  
Mrs. Georgie S. Wade

In memory of Mr. Donald E. Moore  
Ms. Susan M. Stuntz

In memory of Mr. Joseph J. Moraski  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Mrs. Margaret F. Baldwin  
Ms. Fran B. Casey  
Mrs. Jane L. Donaghy  
Mrs. Florence E. Hamby  
Ms. Jeanne G. Jacob  
Mr. Milton L. Jobe  
Ms. Patricia M. Kewer  
Mrs. Joyce S. Lepper  
Ms. Colleen Ryan Mallon  
Lynn and Mike McCaffree

Mrs. Charlotte K. Rixse  
Ms. Marcia J. Saumweber  
Science and Technology Associates, Inc.  
Simpson Properties, Ltd.  
Darrel and Martha Stearns  
Mrs. Joan F. Vogel

In memory of Mr. John C. Mott  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana  
Mrs. Ann H. Sawyer

In memory of Mrs. Margaret J. Mudd  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana

In memory of Mr. Frederick C. Newlan  
Mrs. June G. Newlan

In memory of Mr. Harold B. November  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Mr. Milton L. Jobe  
Mrs. Joyce S. Lepper

In memory of Mrs. Gladys O’Donohue  
Mr. and Mrs. Mark D. Homan

In Memory of Mrs. Dorothy A. Oglin  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin  
Mrs. Helen F. Baughman  
Mr. and Mrs. James S. Bradley  
Mrs. Ann M. Brunk  
Mrs. Eleanor J. Burleson  
Mr. John Crow  
Miss Katherine P. Hodgson  
Mary Jo and Richard Jaqua  
Mr. Milton L. Jobe  
Dr. and Mrs. David Jones  
Mrs. Vivian Y. Norfleet  
Thomas J. and Susan S. Parker  
Linda, Sam, and Paul Wearly

In memory of Miss Betha S. Owen  
Ms. Kathleen S. Anderson  
Ms. Linda L. Lateana

In memory of Norman and Reva Perdue  
Mr. Kelly A. Perdue and Mrs. Sally C. Perdue

In memory of Mrs. Frances C. Perham  
Mr. Alex E. Coppola

In memory of Mrs. Angelea A. Plant  
Ms. Kathleen S. Anderson  
Mr. Harry W. Baldwin
Commemorative Gifts

In memory of Mrs. Charles P. (Betty F.) Price
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Eleanor J. Burleson
Mary Lewis and William Michael Hix
Mr. Milton L. Jobe
Lynn and Mike McCaffree
Betty and Joseph McGowan
Mr. and Mrs. John E. Roberts, Jr.

In memory of Mrs. Anne Rechter
Ms. Kathleen S. Anderson
Mr. Joseph J. Brooks
Judy and Knox Johnston
Ms. Linda L. Lateana
Ms. Janet Matijkiw
Mrs. Jean H. McCrosky
Mrs. Margaret M. Mulcahy
Ms. Teresa Norris and Mr. Tom Somers
Ms. Linda Pitts
Mr. and Mrs. Robert L. Trachtenberg

In memory of Mr. Joseph Rechter -
In celebration of his life
Ms. Denise M. Rechter

In memory of Mrs. Joyce S. Reid
Mr. and Mrs. Donald P. Burchell
Mrs. Selma P. Johnston
The Pittler Family
Ms. Jeanmarie Warrington

In memory of Mrs. Majorie E. Rice
Mr. Dick Rice

In memory of Mr. Dick Rice, Jr.
Ms. Fran B. Casey
Mrs. Marjorie G. Greene

In memory of Mrs. Dorothy V. Richardson
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Joyce S. Lepper
Mrs. Jane S. Sara

In memory of Mrs. Jean Robson
Mrs. Marjorie G. Greene

In memory of Family of Carol K. Roy
Ms. Carol K. Roy

In memory of Ms. Carol K. Roy
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana

In memory of Mrs. Catherine J. Sabin
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin

In memory of Mrs. Letitia B. Saunders
Ms. Charlotte J. Vedeler

In memory of Ms. Nan Schae
Ms. Kitty L. Kohnke

In memory of Mrs. Catherine S. Sheelor
Mr. and Mrs. Robert H. Lyles

In memory of Mrs. Charles J. Shepherdson
Kathryn M. Adams
Mr. and Mrs. Paul E. Albaugh, Jr.
Ms. Kathleen S. Anderson
Mrs. Virginia Gray Backus
Mr. Edward L. Baker
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Marion and Ginger Bevard
Mr. Albert V. Bryan, Jr.
Ms. Madelyn A. Curry
Ms. Laurie A. Drysdale and
Mr. Steve I. Luparello
Michael and Madeline Ferrara
Major General Hal E. Hallgren, USA
(Ret.) and Mrs. Margaret B. Hallgren
S. Robert and Terree Hays
Ms. Ann P. Hazzard
Mr. Hubert N. Hoffman, III
Joan G. Ogilvy Holden
Mr. and Mrs. John W. Howard, Jr.
Mr. Milton L. Jobe
Mr. and Mrs. Robert D. Kennedy
Ms. Sarah E. King
Miss Margaret A. Lawler
Dr. Diane G. Murphy
Mrs. Mary Lou Palmer
Clarron and Judy Render
Mr. and Mrs. Donald F. Simpson, Sr.
Mr. and Mrs. W. Frank Slye
St. Stephen’s & St. Agnes School
Ms. Melissa Thomas
Bob and Dorothy Tull
Mrs. Joan F. Vogel
Ms. Barbara L. Weadon
Ms. Mara Yachin

In memory of Mrs. Nancy Hollingsworth
Shillingburg
Colonel John E. Shillingburg, USA (Ret.)

In memory of Mrs. Betty E. Shumian
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Bob and Mary Edge

In memory of Mrs. Irvia H. Simpson
Mrs. Norma K.S. Rein
Mr. Mac Eason Rein, Jr.

In memory of Ms. Jean C. Simpson
Ms. Kathleen S. Anderson
Mrs. Virginia Gray Backus
Mr. Harry W. Baldwin
Ms. Fran B. Casey
Mr. and Mrs. John W. Howard, Jr.
Ms. Jeanne G. Jacob
Mr. Lawrence Kahan
Ms. Ann O. Kavaljian
Miss Margaret A. Lawler
Ms. Colleen Ryan Mallon
Ms. Marcia J. Saumweber
Mrs. Marie M. Shepherdson
Mr. and Mrs. David G. Speck
Mrs. Joan F. Vogel

In memory of Mrs. Lucy A. Smartt
Kathryn M. Adams
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Miss Katherine P. Hodgson
Mr. Milton L. Jobe

In memory of Mr. Frederick A. Smith
Ms. Kathleen S. Anderson
Mrs. Ellen E. Schlosser

In memory of Miss Lois Jean Smith
Ms. Kathleen S. Anderson
John and Deborah Christie
Ms. Linda L. Lateana

In memory of Mrs. Emma J. Speel
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin

In memory of Mrs. Hattie M. Stearns
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Ms. Pat Carvellas
Ms. Marjory Franklin
Ms. Karlette S. Warner
Mr. R. Stephen Warner and
Ms. Anne Heider
In memory of Mr. Murray Stein
Ms. Kathleen S. Anderson
Mrs. Audrey D. Free
Ms. Linda L. Lateana

In memory of Ms. Mary B. Stephenson
Mrs. Harriet B. Mika

In memory of Mrs. Louise D. Studholme
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana

In memory of Mr. Robert E. Stufflebeam
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Eleanor J. Burleson
Miss Katherine P. Hodgson
Mr. Milton L. Jobe
Mrs. Matilda W. Millard

In memory of Mrs. Daisy K. Sullivan
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Eleanor J. Burleson
Miss Katherine P. Hodgson
Mr. Kenneth T. Johnson
Ms. Daisy T. MacIntyre
Colonel John E. Shillingburg, USA (Ret.)

In memory of Mrs. Laura Suthard
Mr. Owen P. and Mrs. Lela L. Curtis

In memory of Mr. Volney M. Taylor
Jacqueline and Norvill Jones

In memory of Mrs. Helene G. Thomas
Alliance Bernstein
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mr. Martin L. Bernstein
Mr. Joseph J. Brooks
The Rev. Daniel R. Duggan
Mrs. Audrey D. Free
Gayle and David Greene
Ms. Sonia S. Greene
Raymond and Nina Haddad
Ms. Anne D. Johnson
Microsoft Matching Gifts Program
Ms. Elaine B. Moore
John and Linda Naas
Ann Sibold and Robert Torla
Mrs. Grace G. Trollinger
Mrs. Georgie S. Wade
Yimei Zhang

In memory of Mr. John C. Thomas
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana
Ms. Christa M. Lloyd
Mrs. Ellen E. Schlosser
Ms. Wendy Taylor
Mrs. Maxine L. Thomas
Ms. Gladys L. Thomas-Strother

In memory of Mrs. Eleanor S. Thompson
Mr. and Mrs. Donald P. Burchell

In memory of Mrs. Helen G. Thomas, granddaughter, and grandson
Mrs. Marjorie G. Greene
Jeanne G. Jacob and Richard G. Frank
Ms. Marcia J. Saumweber

In memory of Mr. Randy Tucker
Mrs. Virginia Gray Backus

In memory of Ms. Elizabeth Tuttle
Mr. and Mrs. F. Thomas Tuttle

In memory of Lieutenant General Woodrow W. Vaughan, USA (Ret.)
Major General Hal E. Hallgren, USA (Ret.) and Mrs. Margaret B. Hallgren

In memory of Mrs. Virginia T. Voorhees
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Ms. Ruth D. Griffin
Mr. and Mrs. Vico E. Henriques
Mr. and Mrs. John W. Howard, Jr.
Colonel and Mrs. Joubert S. McCrea, USAF (Ret.)
Mrs. Elizabeth P. Sibold

In memory of Mr. Charles R. Wagner
Mrs. Peggy T. Wagner

In memory of Mrs. Arabell D. Wakeman
Ms. Joan M. Decker
Commemorative Gifts

In memory of Mr. and Mrs. William W. Wanamaker
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin

In memory of Mrs. Enid N. Warner
Kathryn M. Adams
Ms. Kathleen S. Anderson
Mrs. Virginia Gray Backus
C.R. and Kathleen Ann O. Bailey, Jr.
Mr. Harry W. Baldwin
Mrs. Margaret F. Baldwin
Nora-Leigh Balsavage and John R. Balsavage
Mrs. Helen F. Baughman
Danie and Dick Barrows
Karen and Thomas Brott
Mrs. Eleanor J. Burleson
Ms. Ann P. Hazzard
Francis and Sharon Howard
Mrs. Adriene Ives
Mr. Milton L. Jobe
Mr. and Mrs. J. Robert Judkins
Mrs. Suzanne Leggett
Mrs. Vivian Y. Norfleet
Ohara School of Ikebana
Gini Quante
Mrs. Charlotte K. Rixse
Peggy Kobacker Shiffrin and David Eric Shiffrin
Ms. Carolyn E. Warner

In memory of Mrs. George E. Warner
Gail and Joe Gerard

In memory of Mr. Lawrence T. Washington
Mrs. Evelyn C. Washington

In memory of Mrs. Margaret Taylor Weaver
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mr. Milton L. Jobe
Mrs. John B. Rapp

In memory of Charles and Harriet Whitaker
Mr. and Mrs. Walter L. Baumann

In memory of Mrs. Rosa Mae Whitfield
Cdr. Lauran W. and Mr. Leslie R. Rye
Ms. Dorothy B. Whitfield

In memory of Mrs. Elinor E. Whittier
Mr. and Mrs. Oscar A. Ferrufino
and Family
Ms. Barbara J. Whittier

In memory of Mrs. Sophia V. Wilkes
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman

In memory of Mr. and Mrs. Thomas J. C. Williams
Mr. Thomas J. C. Williams, Jr.

In memory of Mrs. Constance N. Wilmot
Ms. Kathleen S. Anderson
Ms. Fran B. Casey
Ms. Jeanne G. Jacob
Ms. Linda L. Lateana
Ms. Colleen Ryan Mallon
Keith and Kay Meade
Mrs. Ann H. Sawyer

In memory of Mr. George H. Winfrey
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana
Mrs. Evelyn C. Washington

In memory of Dr. Betty H. Wiser
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana
Mrs. Erika F. Ray

In memory of Dr. Edward H. Wiser
Ms. Kathleen S. Anderson
Ms. Linda L. Lateana
Mrs. Erika F. Ray

In memory of Agnes and Michael Wojcik
Mrs. Jane C. Powell

In memory of Ms. Mary S. Wood
Ms. Kathleen S. Anderson
Mr. Harry W. Baldwin
Mrs. Helen F. Baughman
Miss Katherine P. Hodgson
Mr. Milton L. Jobe

In memory of Ms. Henrietta L. Young
Franco and Leslie Delmonaco
Tad and Valerie Evans
Polly and David Leshan
Jean and Nick Storrs